



Q2 2025

# YACKTMAN US EQUITY FUND

\*A sub-fund of Heptagon Fund ICAV

The Fund has been classified as an Article 6 for the purposes of the EU's Sustainable Finance Disclosure Regulation ('SFDR'). The Fund takes sustainability criteria into account within the investment process but does not have sustainable investment as its objective and does not promote environmental or social characteristics. This is a marketing communication. Please refer to the Prospectus of the Fund and the KIID before making any final investment decisions. Please see <a href="Prospectus">Prospectus</a> for further information on the Fund's environmental and/or social characteristics and relevant sustainability risks.

Heptagon Capital, 63 Brook Street, Mayfair, London W1K 4HS Tel: +44 20 7070 1800 (FRN 403304)

Authorised & Regulated by the Financial Conduct Authority 12 Endeavour Square, London, E20 1JN

#### IMPORTANT INFORMATION

The following presentation provides information on the Yacktman US Equity Fund (the "Fund"), a sub-fund of Heptagon Fund ICAV which is an open-ended umbrella type investment company authorised pursuant to UCITS regulations. Heptagon Capital Limited ("Heptagon") is the Investment Manager, Yacktman Asset Management LP ("Yacktman") is the Sub-Investment Manager meaning Yacktman exercises discretionary investment authority over the Fund and Carne Global Fund Managers (Ireland) Limited is the Manager.

Yacktman manages the Fund according to similar investment principles and execution of approach as those used for its other offerings. However, due to certain factors including, but not limited to, differences in cash flows, fees, expenses, performance calculation methods, and portfolio sizes and composition, there may be variances between the investment returns demonstrated by the Fund and Yacktman's other offerings.

Any performance data quoted represents past performance. Performance figures are also shown for the Russell 1000 Value Index and the S&P 500 Net Return Index ("S&P 500"). The Russell 1000 Value Index measures the performance of those Russell 1000 companies with lower price-to-book ratios and lower expected growth rates. The Russell 1000 Index represents the 1,000 largest U.S. companies in the equity market. The S&P 500 Index is an American stock market index that includes the 500 largest companies by market capitalization. It is designed to measure performance of the broad U.S economy through changes in the aggregate market value of the 500 stocks representing all major industries.

The investment return and principal value of an investment will fluctuate so that the investor's shares, when redeemed, may be worth more or less than their original cost. Any investor should consider the investment objectives, risks and charges and expenses of the Fund carefully before investing. The Funds' prospectus and simplified prospectus contain these and other important information about the Fund. The prospectus should be read carefully before investing. Please email <a href="mailto:london@heptagon-capital.com">london@heptagon-capital.com</a> for a free copy of these documents.

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# THE INVESTMENT MANAGER & SUB-INVESTMENT MANAGER

#### **IRISH UCITS FUND STRUCTURE**

The diagram below explains the Irish UCITS fund structure and the relationship between the Investment Manager,
Sub-Investment Manager and other relevant service providers for the Yacktman US Equity Fund.

Heptagon Fund ICAV (domiciled in Ireland)

Yacktman U.S. Equity Fund



#### **INVESTMENT MANAGER – HEPTAGON CAPITAL**

Independent boutique asset management firm

\$13.5bn\*\*
Assets under
Management
and Advice

Established in 2005

5 Office Locations 48 Total Employees 18 Different Nationalities 17 Languages

I Heptagon Capital\*

#### **Heptagon UCITS Fund Platform**

#### In-house

• Heptagon Future Trends Equity Fund

#### Sub-advised

- Driehaus Emerging Markets Equity Fund
- · Driehaus US Micro Cap Equity Fund
- Driehaus US Small Cap Equity Fund
- Driehaus US SMID Cap Equity Fund
- Heptagon Kettle Hill US L/S Equity Fund
- Kopernik Global All-Cap Equity Fund
- Qblue Global Sustainable Leaders Fund
- WCM Global Equity Fund
- Yacktman US Equity Fund

#### **External Manager Platform**

- Hedge Funds
- Private Equity
- Fixed Income
- Private Credit

#### Discretionary Portfolio Management

- Discretionary Portfolio Management
- · Concentrated Equity Management
- Hedging and Overlay Strategies
- Asset Allocation Advice
- Bespoke Mandates

Signatory of:



PRI is a leading global network for investors who are committed to integrating environmental, social and governance considerations into their investment practices and ownership policies. Heptagon signed the UN PRI on 10<sup>th</sup> July 2019.

\*\* As of 31/03/2025

<sup>\*</sup>Heptagon Capital includes Heptagon Capital Limited, licensed to conduct investment services by the Malta Financial Services Authority and Heptagon Capital LLP, authorised and regulated by the Financial Conduct Authority

#### FIRM OVERVIEW & COMPETITIVE EDGE

- Yacktman Asset Management LP ("Yacktman"), was established in 1992 and operates out of Austin, Texas.
- Yacktman is an SEC registered Investment Adviser that invests approximately \$12.1bn USD for individuals, institutions and corporations.
- Yacktman's success derives from a value-oriented approach to investment research and concentrated portfolio management.

Attribute	Edge
Boutique firm	US Equity Value specialist Substantially employee owned*
Investment philosophy	Rigorous and disciplined bottom-up, value oriented stock selection, non benchmark driven.
People	90 yrs of combined experience in fundamental driven, value equity investing.
Discipline	Long term view on stock picking. Proprietary forward rate-of-return valuation method.
Alignment of interests	Management has substantial personal assets invested in firm- managed strategies.

Signatory of:

Principles for Responsible

PRI is a leading global network for investors who are committed to integrating environmental, social and governance considerations into their investment practices and ownership policies. Yacktman Asset Management LP signed the UN PRI on 8th December 2022.

\*On 02/07/2012 Affiliated Managers Group, Inc. (NYSE: AMG), a global asset management company acquired a majority equity interest in Yacktman Asset Management. The management partners of Yacktman continue to hold a substantial portion of the equity of the business and direct its day-to-day operations.

AUM data as of 31/03/2025



# **INVESTMENT STRATEGY**

#### **INVESTMENT STRATEGY**

The Yacktman team of Portfolio Managers consider themselves investors in businesses, not speculators in stocks. They approach the selection process as though they were buying a long-term bond, with the purpose of holding it for an extended period of time.

The main focus is on the rate of the return they would earn and the quality of those businesses. The higher the quality, the lesser the required rate of return – just like a bond investor. Clearly they don't expect exact yields to maturity, rather they build in a lot of room for error.

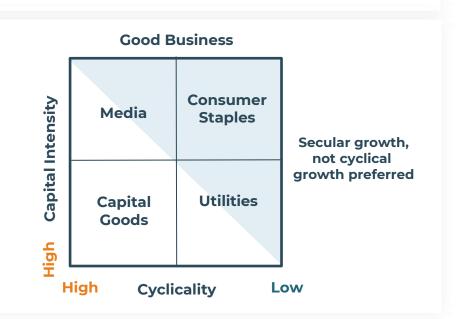
Yacktman has a tendency to shy away from **fads** and *en-vogue* companies or industries which resulted in them avoiding the TMT bubble.

Yacktman's investment philosophy focuses on purchasing quality businesses at low prices, using a three-part discipline. Yacktman believes an investor can earn attractive rates of return through investing...

#### ... in good businesses that dominate their industry,

A good business may contain one or more of the following:

- High Market share in a principal product and/or service lines
- High cash return on tangible assets
- Relatively low capital requirements allowing a business to generate cash while growing
- Short customer repurchase cycles and long product cycles
- Unique franchise characteristics



#### **INVESTMENT STRATEGY**

#### ... with shareholder-oriented management,

Yacktman believes that a shareholder-oriented management does not overcompensate itself and allocates wisely the cash the company generates. Yacktman looks for companies that:

- Reinvest in the business and still have excess cash
- Make synergistic acquisitions
- Buy back stock

At times, Yacktman will invest in a company with poor management if it is apparent that executives can be replaced or if Yacktman believes the price of the security more than compensates for the issues.

#### ... at a low purchase price.

Yacktman looks for stocks that trade at a lower price than the sum of its parts. The stock prices of individual companies can vary significantly over short periods of time, and such price movements are not always correlated with the changes in company fundamental performance. Accordingly, Yacktman generally prefers to wait for buying opportunities. Such opportunities do not always occur in correlation with overall market performance trends.



"It's almost always about the price." - Yacktman Asset Management LP

#### **OBJECTIVES AND GUIDELINES OF THE FUND\***

- The Fund aims to achieve long-term capital growth by investing predominately in a diversified portfolio of U.S. Equities
- The Fund may hold Cash depending on the ability of the Sub-Investment Manager to identify investments that meet their valuation criteria
- The Fund may invest in, and may shift among, all market sectors
- The Fund will not use derivatives or leverage
- The Fund can selectively invest in debt instruments, typically when their rate of return is equity-like, and their risk is considerably lower than equity.

#### **Concentration limits**

Maximum of 10% in one issuer The Fund holds ~ 50 stocks.

#### Maximum industry weights

Up to 25%

#### **Expected allocation strategy**

The Sub-Investment Manager seeks to allocate primarily to large cap names, however mid cap companies may be featured and there is no prescribed sectoral or style bias, however gravitation toward an overweight in consumer goods (Staples/Discretionary) is common.

<sup>\*</sup>Note: Extracts from the Prospectus. The investment guidelines of the Yacktman US Equity Fund comply with those of the Irish UCITS regulations. For further information please consult the Prospectus.

## SECURITY SELECTION AND PORTFOLIO CONSTRUCTION

- The Sub-Investment Manager uses a number of screens to filter a universe of U.S. stocks
- The screens focus largely on valuation metrics including the expected Forward Rate of Return
- Companies with the best score may be considered for inclusion as core holdings in the portfolio
- The Sub-Investment Manager will also look at companies which measure poorly on the traditional valuation metrics: this will generate ideas for the potential inclusion in the portfolio as special situation/turnaround holdings. The Sub-Investment Manager will then spend time doing qualitative analysis in order to understand the business and sector thoroughly and decide if there may be any catalysts for change.

#### **Position Sizes**



Position size will depend on the attractiveness of a company's forward rate of return as well as its risk profile.

New positions will be built incrementally for smaller, riskier companies. However, if the opportunity warrants it, the manager may build a larger position.

The Sub-Investment Manager may employ various techniques to adjust position size, including purchase, sale, or no action in relation to fund flows.



# YACKTMAN US EQUITY FUND (IRISH UCITS FUND)

#### | Monthly Returns\*

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total	Russell 1000 Value	S&P 500
2012	3.0%	1.8%	2.3%	-1.1%	-4.0%	4.4%	-0.5%	2.0%	2.0%	-2.2%	1.0%	0.6%	9.4%	16.6%	15.2%
2013	5.8%	1.8%	3.5%	1.9%	1.8%	0.1%	3.1%	-2.1%	1.1%	3.6%	1.4%	1.5%	26.1%	31.6%	31.5%
2014	-3.2%	2.3%	1.6%	0.7%	2.2%	0.8%	-1.7%	3.1%	-0.7%	1.4%	3.6%	0.1%	10.3%	12.7%	13.0%
2015	-4.7%	3.8%	-2.7%	0.7%	-0.2%	-2.7%	0.9%	-5.5%	-0.9%	7.4%	-0.9%	-1.5%	-6.7%	-4.5%	0.7%
2016	-1.8%	-0.1%	5.9%	0.4%	0.7%	0.9%	2.0%	-0.3%	-0.5%	0.1%	1.5%	1.2%	10.2%	16.4%	11.2%
2017	2.8%	1.9%	1.3%	0.5%	-0.7%	0.8%	1.8%	-0.6%	0.0%	1.6%	3.6%	1.7%	15.7%	12.8%	21.1%
2018	3.2%	-2.9%	-1.3%	-0.6%	0.0%	4.0%	1.8%	1.4%	0.8%	-1.4%	3.0%	-5.0%	2.7%	-8.9%	-4.9%
2019	4.5%	1.9%	0.8%	2.7%	-3.6%	4.3%	0.5%	-2.5%	2.0%	1.8%	1.2%	3.3%	17.8%	25.6%	30.7%
2020	-1.5%	-7.3%	-11.1%	8.0%	3.8%	2.3%	2.4%	5.9%	-2.2%	-1.3%	13.5%	6.9%	18.3%	2.0%	17.8%
2021	-1.1%	6.6%	4.0%	3.2%	1.0%	-0.7%	0.2%	2.4%	-1.7%	3.9%	-4.0%	5.7%	20.5%	24.4%	28.2%
2022	-1.6%	-0.4%	0.8%	-5.5%	1.1%	-7.9%	5.4%	-2.0%	-7.9%	10.4%	4.5%	-4.3%	-8.8%	-8.1%	-18.5%
2023	5.3%	-3.5%	-0.5%	2.8%	-3.8%	3.9%	4.3%	-2.0%	-3.9%	-1.5%	6.2%	5.1%	12.3%	10.7%	25.7%
2024	-0.3%	3.5%	3.8%	-3.2%	1.2%	-1.1%	2.4%	2.4%	-1.2%	-1.9%	4.0%	-5.0%	4.3%	13.6%	24.5%
2025	1.4%	0.3%	-0.9%										0.8%	2.0%	-4.4%

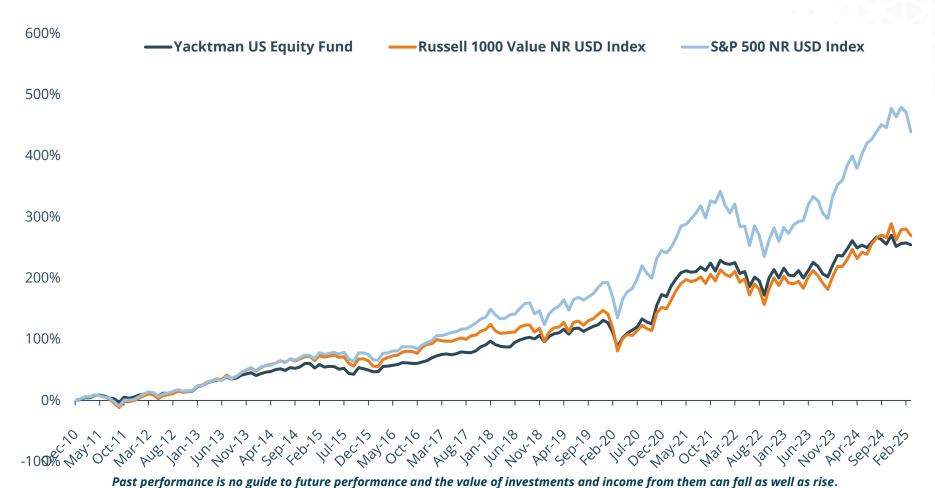
\*Yacktman US Equity Fund C share class

#### Past performance is no guide to future performance and the value of investments and income from them can fall as well as rise.

Source: FactSet Research Systems

Risk Warning: The Fund is subject to special risk considerations including geographic concentration risk, portfolio concentration risk and operational risk. The investment return and principal value of an investment will fluctuate so that the investor's shares, when redeemed, may be worth more or less than their original cost. Any investor should consider the investment objectives, risks and charges and expenses of the Fund carefully before investing. Where an investment is denominated in a currency other than the investor's currency, changes in rates of exchange may have an adverse effect on the value, price of, or income derived from the investment. Russell 1000 Value NR represents the Russell 1000 Value NR Index (net) USD. S&P 500 represents the S&P 500 NR Index (net) USD. Please refer to important information on page 2.

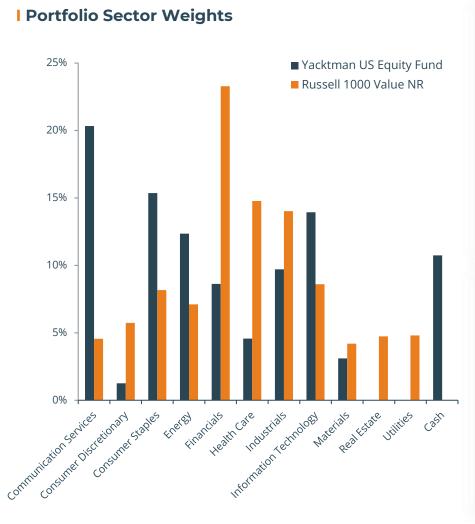
#### I Cumulative Performance Since Inception



Source: FactSet Research Systems

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#### **PORTFOLIO ANALYSIS**



#### **I Portfolio Characteristics**

	Yacktman	Russell 1000 Value
Price to Earnings using FYI Est	15.8	17.0
Price to Book	1.6	2.6
Price to Sales	1.7	1.8
Price to Cash Flow	9.1	11.7
Dividend Yield	1.4	1.3
Est 3-5 Yr EPS Growth (%)	7.4	9.3
Hist 3Yr EPS Growth (%)	-6.9	6.5
Hist 3Yr Sales Growth (%)	-2.8	0.3

#### **I Top 10 Holdings**

	% of Portfolio
Bollore SE	8.8%
Samsung Electronics Co., Ltd.	6.4%
Canadian Natural Resources Limited	4.7%
U-Haul Holding Company	4.2%
Fox Corporation	4.1%
Microsoft Corporation	3.9%
Berkshire Hathaway Inc.	3.5%
Charles Schwab Corporation	3.4%
Procter & Gamble Company	3.3%
<b>Cognizant Technology Solutions Corporation</b>	2.5%
Total of Top 10 Holdings	44.8%

Past performance is no guide to future performance and the value of investments and income from them can fall as well as rise.

Source: FactSet Research Systems

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## YACKTMAN US EQUITY FUND PORTFOLIO

Communication Services	20.3%
Alphabet Inc.	2.1%
Bollore SE	8.8%
Comcast Corporation	0.6%
Fox Corporation	4.1%
News Corporation	2.2%
Walt Disney Company	1.4%
Warner Bros. Discovery, Inc.	1.1%
Consumer Discretionary	1.3%
eBay Inc.	1.3%
Consumer Staples	15.4%
Consumer Staples  Coca-Cola Company	<b>15.4%</b> 1.4%
Coca-Cola Company	1.4%
Coca-Cola Company  Colgate-Palmolive Company	1.4%
Coca-Cola Company Colgate-Palmolive Company Darling Ingredients Inc.	1.4% 1.0% 1.0%
Coca-Cola Company Colgate-Palmolive Company Darling Ingredients Inc. Ingredion Incorporated	1.4% 1.0% 1.0% 2.0%
Coca-Cola Company Colgate-Palmolive Company Darling Ingredients Inc. Ingredion Incorporated Kenvue Inc.	1.4% 1.0% 1.0% 2.0% 1.9%
Coca-Cola Company Colgate-Palmolive Company Darling Ingredients Inc. Ingredion Incorporated Kenvue Inc. PepsiCo, Inc.	1.4% 1.0% 1.0% 2.0% 1.9% 2.3%
Coca-Cola Company Colgate-Palmolive Company Darling Ingredients Inc. Ingredion Incorporated Kenvue Inc. PepsiCo, Inc. Procter & Gamble Company	1.4% 1.0% 1.0% 2.0% 1.9% 2.3% 3.3%

Energy	12.4%
Canadian Natural Resources Limited	4.7%
ConocoPhillips	2.4%
Devon Energy Corporation.	0.6%
Diamondback Energy, Inc.	2.3%
EOG Resources, Inc.	2.3%
Financials	8.6%
Bank of New York Mellon Corporation	0.4%
Berkshire Hathaway Inc.	3.5%
Charles Schwab Corporation	3.4%
State Street Corporation	1.3%
Health Care	4.6%
Elevance Health, Inc.	2.0%
Embecta Corp.	0.7%
Johnson & Johnson	1.9%
Industrials	9.7%
Armstrong World Industries, Inc.	1.4%
GrafTech International Ltd.	0.1%
L3Harris Technologies, Inc.	1.6%
Northrop Grumman Corporation	1.1%
Samsung C&T Corporation	1.2%
U-Haul Holding Company	4.2%

Information Technology	13.9%
Cisco Systems, Inc.	0.5%
Cognizant Technology Solutions Corporation	2.5%
Microsoft Corporation	3.9%
Samsung Electronics Co., Ltd.	6.4%
Teledyne Technologies Incorporated	0.6%
Materials	3.1%
Olin Corporation	0.8%
Reliance, Inc.	2.3%
Cash & Equivalents	10.7%



Source: FactSet Research Systems



# THE INVESTMENT TEAM

## **INVESTMENT TEAM ORGANISATIONAL CHART**

The below employees at Yacktman are responsible for the portfolio management (including idea generation, portfolio construction, security selection, investment research, trading and risk management) of the Yacktman US Equity Fund.

Stephen Yacktman Partner CIO Portfolio Manager	<b>Jason Subotky</b> Partner Portfolio Manager	Russell Wilkins Partner Portfolio Manager	Adam Sues Partner Portfolio Manager
<b>Molly Pieroni</b> Partner President	<b>Chase Frock, CFA</b> Senior Associate/Trader	Brandt Dusthimer, CFA Investment Analyst	Jon Danielson Junior Investment Analys

#### **BIOGRAPHIES**

The below employees at Yacktman are responsible for the portfolio management (including idea generation, portfolio construction, security selection, investment research and risk management) of the Yacktman US Equity Fund.

Mr. Yacktman is Chief Investment Officer, Partner, and Portfolio Manager of Yacktman Asset Management. He joined Yacktman Asset Management in 1993 and has been co-manager of AMG Yacktman Focused Fund and AMG Yacktman Fund since 2002 and AMG Yacktman Focused Fund – Security Selection Only and Yacktman US Equity Fund since inception. In 2006 he was named Co-Chief Investment Officer and in 2013 became sole CIO of Yacktman Asset Management. He is a member of the Management Committee of the firm. He was a finalist for Morningstar's Domestic-Stock Manager of the Year award in 2011. Stephen graduated from Brigham Young University with an economics degree and MBA.

Stephen Yacktman Partner CIO Portfolio Manager





**Jason Subotky**Partner
Portfolio Manager

Mr. Subotky is Partner and Portfolio Manager of Yacktman Asset Management. He joined the firm in 2001, having previously worked as a General Partner at Peterschmidt Ventures and as a Vice President at Goldman Sachs. He has been a co-manager of AMG Yacktman Focused Fund and AMG Yacktman Fund since 2009 and AMG Yacktman Focused Fund – Security Selection Only and Yacktman US Equity Fund since inception. He is a member of the Management Committee. Jason received a Bachelor of Music from the University of Southern California and an MBA from Brigham Young University.

Mr. Wilkins is Partner and Portfolio Manager of Yacktman Asset Management. Prior to joining the firm in 1998 he was a Senior Business Analyst at Electronic Data Systems Corp. He has been co-manager of Yacktman US Equity Fund since its inception in December 2010. He is a member of the Management Committee. Russell holds a B. A. in Asian Studies and Japanese from Brigham Young University and an MBA from Pepperdine University.

Russell Wilkins Partner Portfolio Manager



#### **BIOGRAPHIES**

Mr. Sues is Partner and Portfolio Manager at Yacktman Asset Management. He joined the firm in 2013, and is the portfolio manager for the AMG Yacktman Special Opportunities Fund. Adam is also co-manager for the Yacktman US Equity Fund, AMG Yacktman Focused Fund, AMG Yacktman Fund, and AMG Yacktman Global Fund. From 2010-2013, he was the founder and author of Value Uncovered, an investment website focused on value-oriented stock research and fundamental analysis. Adam holds a B. A. in Business Administration from Mount Union College and an MBA from the University of North Carolina Kenan-Flagler Business School.

Adam Sues Partner Portfolio Manager





Molly Pieroni
Partner
President

Ms. Pieroni is a Partner and the President of Yacktman Asset Management. In 2014, she founded MC2 Institute, an executive advisory firm serving major technology, industrial, financial services and business services companies. Prior to MC2, she served on the leadership team at Highside Capital Management, a \$5B global equity long short hedge fund. Before joining Highside, Molly was a co-founder of JatoTech Ventures, an early-stage venture capital firm investing in Texas and California. JatoTech's portfolio companies were acquired by Broadcom, Silicon Labs, Intel and Qualcomm. Prior to JatoTech, Molly was a Principal at Boston Consulting Group, and she was part of the initial team that established the firm's Dallas office. She began her career as an investment banking analyst in New York. Ms Pieroni holds a BBA from William and Mary and an MBA from Harvard Business School.



# **FUND PARTICULARS**

### YACKTMAN US EQUITY FUND PARTICULARS

Grant Thornton LLP

An open-ended umbrella type investment vehicle authorised pursuant to the European Communities **Legal Structure** (Undertakings for Collective Investment in Transferable Securities) Regulations 2011, as amended. **Share Classes** A (Retail) / B (Retail) / C (Institutional) (closed) / I (Institutional) IE00B3N32X37 **HEPYACA HEPYACB** IE00B6STVH45 ISIN / Bloomberg Ticker HEPYACC (closed) IE00B3LHWB51 IE00B61H9W66 **HEPYACI Exchange Listed** None Austria, Belgium, Denmark, Finland, France, Germany, Ireland, Italy, Luxembourg, Netherlands, Norway, **Registered for Retail Sale** Spain, Sweden, Switzerland, UK **Registered for Accredited** Singapore (CISNET restricted scheme) Investors **Tax Transparent** Austria, Germany, UK A = \$15,000 / B = \$15,000 / C = \$1,000,000 (closed) / I = \$2,000,000Minimum Investment / C = 1.00% (closed) / I = 1.15% **Management Fee** A = 1.50% / B = 1.95% Daily - T+2 Settlement **Subscriptions** Daily - T+3 Settlement Redemptions **Lock-up Provision** None None Leverage Yacktman Asset Management LP **Sub-Investment Manager** Carne Management Company Ireland **Management Company Depositary** Brown Brothers Harriman Trustee Services (Ireland) Limited Brown Brothers Harriman Fund Administration Services (Ireland) Limited Administrator Simmons & Simmons LLP, Dublin Lawyers

Please refer to important information on page 2.

**Auditor** 



## **CASE STUDIES**

The two companies discussed in this document below were chosen as representations of the type of stocks held in Yacktman U.S. Equity Fund (the "Fund"). The stocks are not presented to demonstrate performance.

This information is provided by Yacktman Asset Management LP ("Yacktman"). This information is not intended to provide investment advice. Nothing herein should be construed as a solicitation, recommendation or an offer to buy, sell or hold any securities, market sectors, other investments or to adopt any investment strategy or strategies. You should assess your own investment needs based on your individual financial circumstances and investment objectives.

This material is not intended to be relied upon as a forecast or research. The opinions expressed are those of Yacktman as of February 2021 and are subject to change at any time due to changes in market or economic conditions. The following Case Study slides have not been updated since February 2021 and may not reflect recent market activity. Yacktman does not guarantee the accuracy or completeness of this information. There is no guarantee that any forecasts made will come to pass. Reliance upon information in this material is at the sole discretion of the reader.

#### **CASE STUDY 1: SAMSUNG ELECTRONICS CO PREFERRED**

### SAMSUNG

- Samsung Electronics (Samsung) is the second largest technology company in the world by sales. It is a global leader with a strong market position in semiconductors, (memory and foundry) mobile, display, and consumer electronics. Samsung also has a significant presence in emerging new markets like 5G, artificial intelligence, and the internet of things, among others. Currency is not a significant issue because many of its businesses are transacted in dollars.
- Samsung sells at a steep discount to global technology and appears to be poised for a period of high growth in its semiconductor business. The company has amassed far more cash than it needs, with cash and investments exceeding \$100 billion.
- The Lee family, who controls the company, was recently assessed with a significant estate tax bill that could approach \$10 billion. As a result, we think there is a strong incentive to have a higher stock price. If future share sales are needed to pay the estate tax, maximizing ownership of the company while getting liquidity will be important.
- We believe the company is positioned for extremely strong earnings growth in 2021-2022. The combination of strong business results, better capital allocation, and motivation for a higher valuation could create an exceptional stock performance in the coming years.
- This stock was first purchased in the Yacktman US Equity Fund on 20/06/2014.

Past performance is no guide to future performance and the value of investments and income from them can fall as well as rise.

## **CASE STUDY 2: BOLLORÉ**



- Bolloré is a diversified, France-domiciled multinational corporation with a number of under-appreciated assets, including a significant stake in Universal Music Group (UMG) and an electric vehicle battery business that continues to make inroads in the European market. We believe that the UMG stake alone justifies the firm's market cap at today's valuation, meaning Bolloré investors own the battery business and other assets for free. The firm is well run by a seasoned management team and has a healthy balance sheet.
- Bolloré's shares trade at a steep discount to what we think they are worth, partly due to a complex ownership structure where the company is controlled by an entity called Compagnie de l'Odet (Odet), which in turn is partly owned by Bolloré. Odet has executed an aggressive buyback program, buying back a significant number of shares of Bolloré. We view these repurchases as incredibly attractive, given that Bollore's market cap is covered by its stake in Universal Music Group, with upside in the rest of the businesses and investments.
- This stock was first purchased in the Yacktman US Equity Fund on 30/10/2018.

Past performance is no guide to future performance and the value of investments and income from them can fall as well as rise.



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